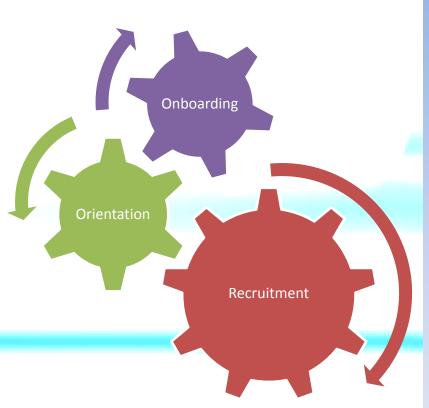
# Orientation to Onboarding: Magnifying New Hire Success



#### What is Onboarding?



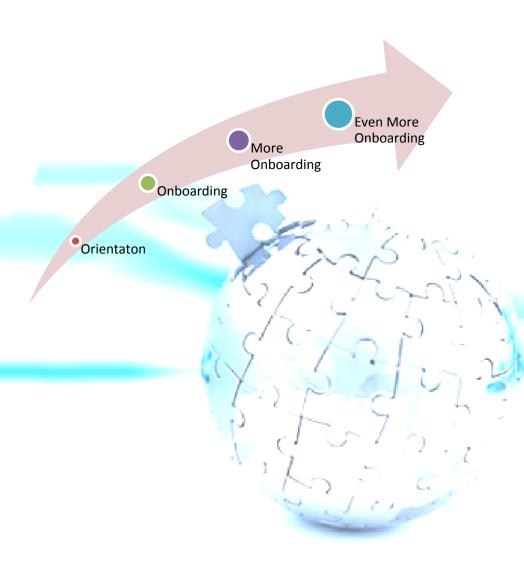
Onboarding is a processs that introduces new hires to your organisation's culture.

"The best onboarding strategies provide a fast track to meaningful, productive work, and strong employee relationships"

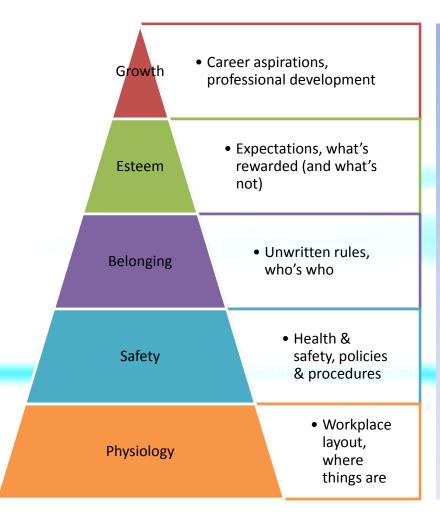
- Ndunguru, 2012

#### Orientation and Onboarding

- Orientation and onboarding are complementary
- Orientation is a starting 'event' covering formal requirements such as legal obligations
- Onboarding is a longerterm even lasting weeks or months aimed at enhancing a new hire's potential for success



#### Maslow Meets Onboarding



Orientation is focussed on formalities and avoiding problems, onboarding encompasses how to achieve excellence.

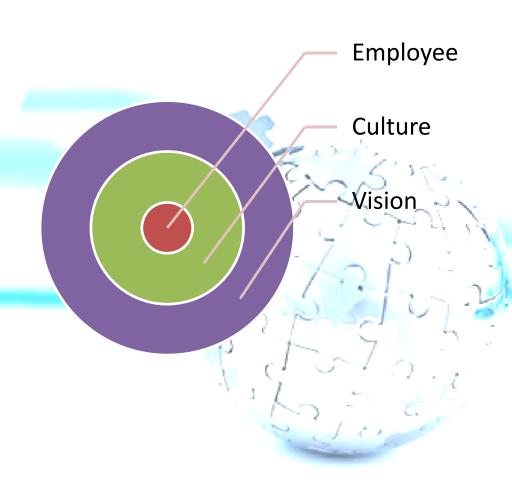
"Ask two questions: what emotional take-away does the onboarding process create? What perceptual take away does the onboarding process create?"

– Ndunguru, 2012

#### Value of Onboarding

## Thus, onboarding should achieve...

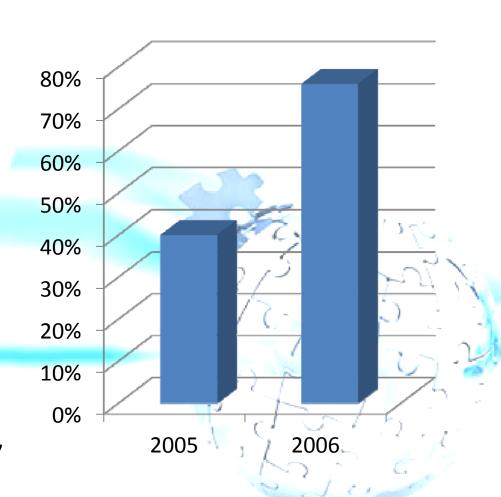
- Belief and acceptance of organisational goals and values
- Commitment and effort towards the organisation
- Desire to remain connected with the organisation



#### **Growth of Onboarding**

- Pre-GFC, implementation of onboarding grew strongly
- Intention or implementation went from around 40% to 76% of Aberdeen Group surveyed businesses
- By this time, orientation programs were in nearly 93% of businesses

Dai & De Meuse, 2007



#### Successful Onboarding

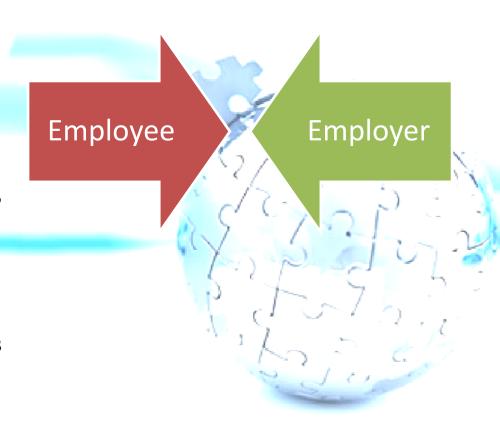
### Best-in-class onboarders use strategies such as...

- Creating new hire checklists
- Introducing new hires to the 'go to' people
- Provide forms to new hires before their first day
- Create peer networking opportunities

Laurano, 2013

"Onboarding fails when it's viewed as an event instead of a process..."

Vargas, 2013



#### Implementing Onboarding



"There are two key performance indicators of successful onboarding: time to productivity, and engagement and retention"

Dai & De Meuse, 2007

#### **Success Factors...**

- Emotionally engage starting day one
- Articulate expectations and your reasoning
- Addressing cultural fit is a journey, not a destination
- Link expectations to skills and relationships
- Onboarding is about helping hires form new habits

#### If you're serious about Onboarding...

We encourage you to visit our website at <a href="http://psychpress.com.au/psychometric/talent-develop.asp?employee-induction">http://psychpress.com.au/psychometric/talent-develop.asp?employee-induction</a> to see more about how we can assist your induction and onboarding process. Alternatively, contact Dr. Gavin Didsbury on +61 3 9670 0590 or email <a href="mailto:info@psychpress.com.au">info@psychpress.com.au</a> to discuss your needs.

#### References

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